



16 FEBRUARY 2017

# 1H17 Results

INDUSTRIAL

RETAIL

OFFICE

RESIDENTIAL

**EVERYTHING'S**  
connected

# Agenda

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## Overview

Susan Lloyd-Hurwitz, CEO and Managing Director

## Financial

Shane Gannon, Chief Financial Officer

## Office & Industrial

Campbell Hanan, Head of Office & Industrial

## Retail

Susan MacDonald, Head of Retail

## Residential

Brett Draffen, CIO and Acting Head of Residential

## Summary and Guidance

Susan Lloyd-Hurwitz, CEO and Managing Director



Susan Lloyd-Hurwitz,  
CEO and Managing Director

# OVERVIEW

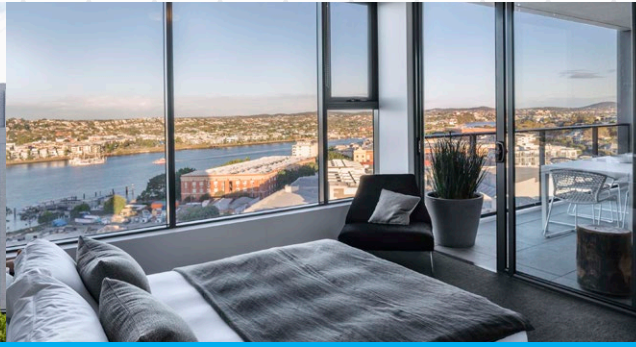


# Reimagine urban life

Continued to redefine landscapes in 1H17, creating more sustainable, connected and vibrant urban environments



2 RIVERSIDE QUAY, MELBOURNE



UNISON, BRISBANE



BROADWAY, SYDNEY



TRAMSHEDS, SYDNEY



BONDI, SYDNEY



TULLAMORE, MELBOURNE



BRIGHTON LAKES, SYDNEY



GREENWOOD PLAZA, NORTH SYDNEY

*Reimagine urban life*



## Expect to deliver 9-11% EPS growth in FY17

### Positive first half results and targeting upper end of previous guidance

- 1H17 operating EPS 6.2cps (up 38% on 1H16)
- 1H17 DPS 4.9cps, consistent with full year guidance
- 1H17 statutory profit of \$508m (up 7% on 1H16)
- NTA increased 5%, to \$2.01 per stapled security<sup>1</sup>
- Revaluation gains of \$277m (3.4% uplift on previous book values)<sup>2</sup>

### Continued strong operational performance

- 98.6% portfolio occupancy and WALE 6.1 yrs<sup>3</sup>
- >143,000 sqm of leasing activity
- >\$5bn commercial development pipeline
- Completed >\$348m of commercial developments
- \$3.1bn residential pre-sales<sup>4</sup>
- Settled 977 residential lots

### Maintained strong financial position

- Gearing of 25.8%
- \$>1bn of debt issuance
- 93% and 63% of expected FY17 and FY18 Residential EBIT secured by pre-sales
- On track to achieve target cost savings of ~\$15m pa from FY17

1. From 30 Jun 16.

2. Net gain on fair value of investment properties divided by book value prior to revaluation. Includes revaluation gains for investments in JV's and excludes transaction costs for acquisitions.

3. Occupancy by area, WALE by income.

4. Includes MGR share of JVA and Mirvac managed funds.



Shane Gannon,  
Chief Financial Officer

# FINANCIAL



# Group financial results in line with expectations

## Operating results

	1H17 \$m	1H16 \$m
Office & Industrial	166	162
Retail	81	57
Residential	69	(10)
Corporate & other	(13)	(15)
<b>Operating EBIT</b>	<b>303</b>	<b>194</b>
<b>Operating profit after tax</b>	<b>230</b>	<b>165</b>
Funds from operations	233	170
Adjusted funds from operations	167	134

↑ 2%

↑ 42%

↑ >100%

↓ 13%

↑ 56%

↑ 39%

Increased development contribution offsetting impact of FY16 asset sales

Contribution from acquisitions and development completions

Reflects the timing of residential settlements

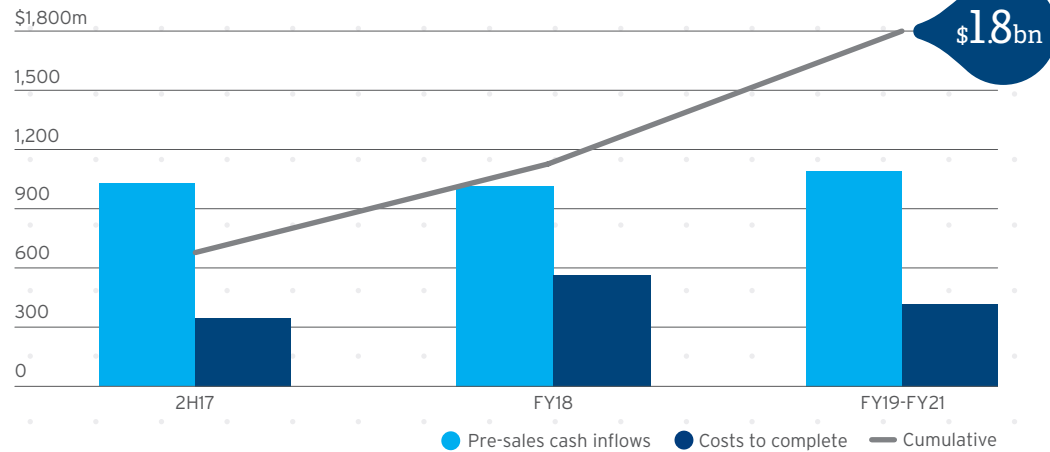
Reduction of management and administration expenses reflecting cost saving initiatives



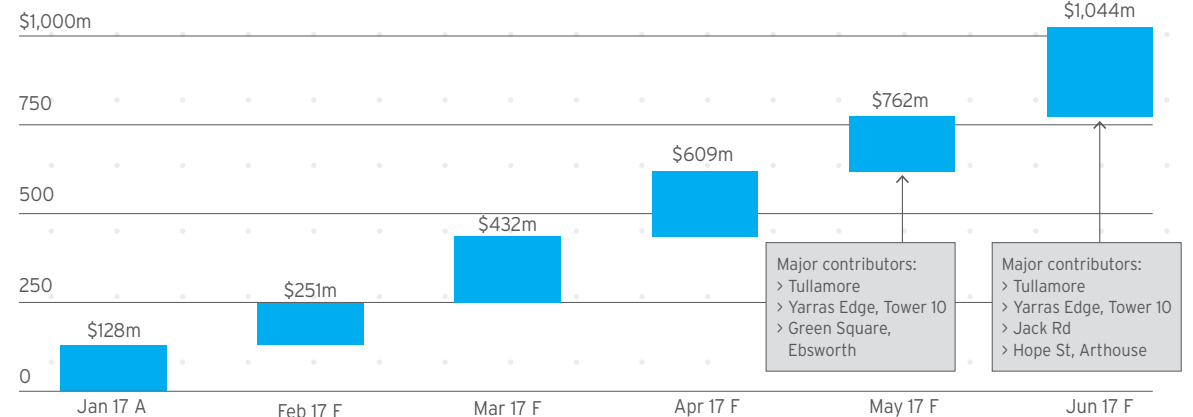
# Strong line of sight of future cashflows

- Residential pre-sales will generate net cashflow (after construction and other costs) of over \$1.8bn by FY21<sup>1</sup>
- Strong operating cashflows expected in 2H17 driven by the timing of residential settlements
  - ~\$1bn<sup>1</sup> of settlements expected in 2H17
    - \$128m completed in Jan 17
  - FY17 distributions expected to be fully cash covered

## Pre-sales cashflow



## 2H17 expected settlement profile<sup>1</sup>



1. Based on Mirvac's share of JVA and managed funds.



# Record development pipeline

## Office, Industrial & Retail committed pipeline



AUSTRALIAN TECHNOLOGY PARK, SYDNEY



477 COLLINS STREET, MELBOURNE



BIRKENHEAD POINT, SYDNEY

**\$1bn**  
cost to complete<sup>1</sup>

**14%**  
TARGET  
AVERAGE  
IRR RETURNS

## Residential committed pipeline



ST LEONARDS, SYDNEY



EASTBOURNE, MELBOURNE



TULLAMORE, MELBOURNE

**>\$1bn**  
cost to complete<sup>1</sup>

**18%**  
TARGET  
AVERAGE  
IRR RETURNS

## Future pipeline



HARBOURSIDE, SYDNEY



55 PITT STREET, SYDNEY



GREEN SQUARE, SYDNEY

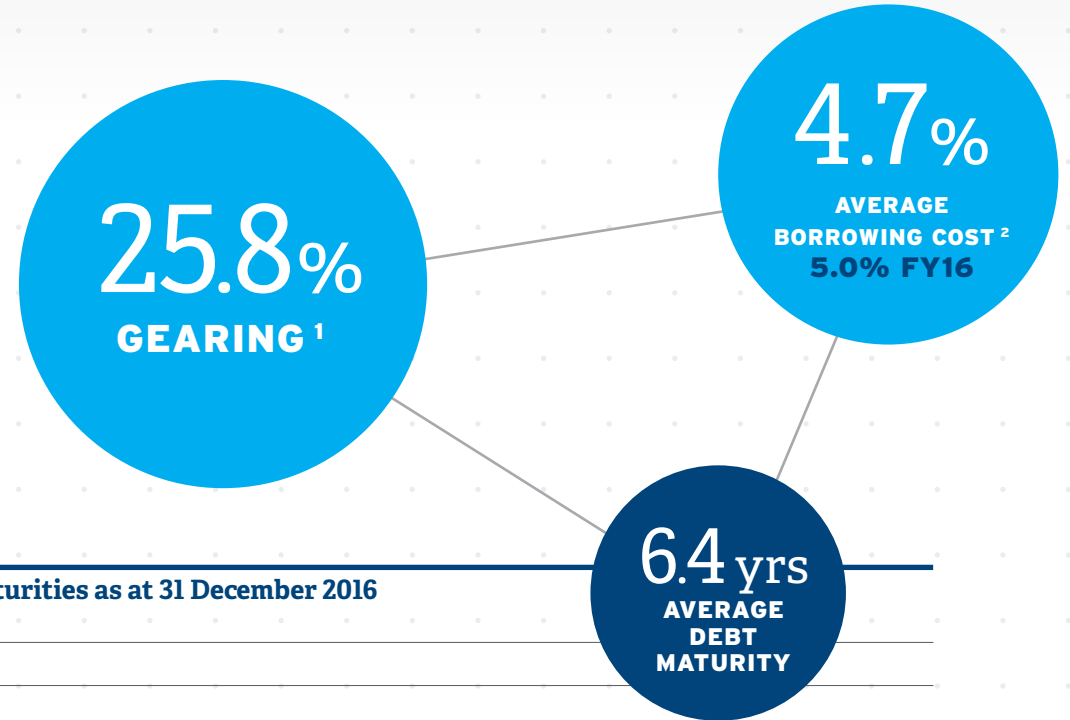
**~\$10bn**  
end value<sup>2</sup>  
over next 10+ years

1. Estimated cost to complete (MGR share) of all committed projects as at 1H17. Images are a sample of major projects only.

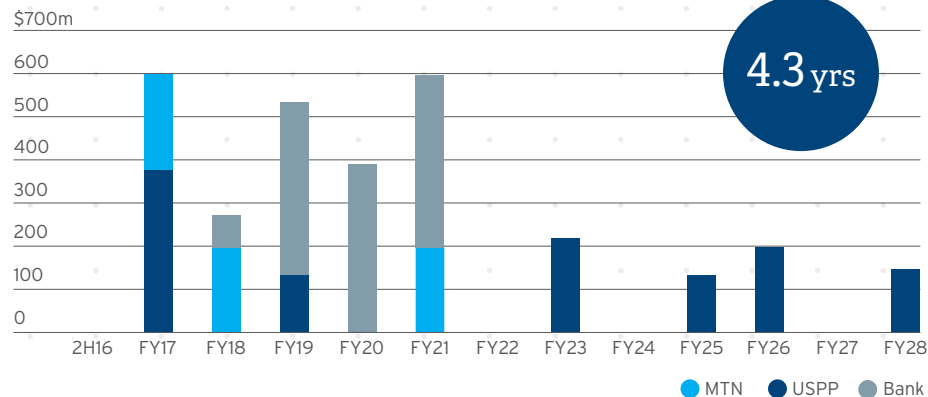
2. Commercial pipeline based on estimated value on completion and residential pipeline based on Mirvac's share of expected revenue.

# Solid platform to generate future earnings

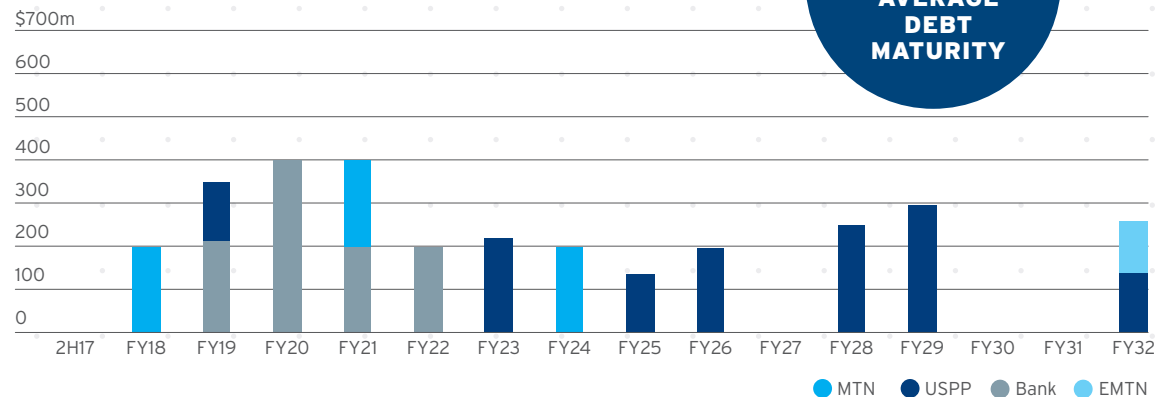
- Strong capital position
  - Gearing within target range 20-30%
  - 81% of capital allocated to investment portfolio
  - Average debt maturity extended by over 2 years since 31 Dec 15 to 6.4 years
  - \$594m of cash and undrawn committed bank facilities
  - Significant headroom under financial covenants
- Disciplined cost management will support profitability



Drawn debt maturities as at 31 December 2015



Drawn debt maturities as at 31 December 2016



1. Net debt (at foreign exchange hedged rate) excluding leases/(total tangible assets - cash).

2. Includes margins and line fees.



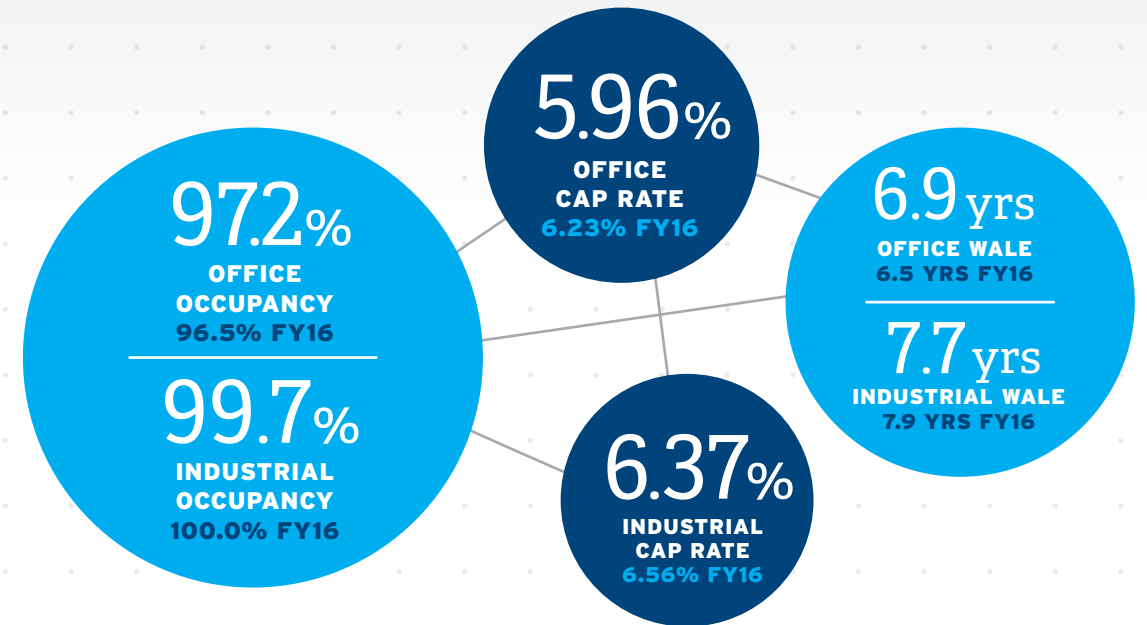
Campbell Hanan,  
Head of Office & Industrial

# OFFICE & INDUSTRIAL



# Continued to strengthen the quality of income

- Maintained leading portfolio metrics
- Strong valuation uplift of 4.6%<sup>1</sup> supported by strategic overweight to prime Sydney and Melbourne assets
  - 62% of assets externally valued
- Completed \$248m of developments<sup>2</sup>
- Commenced development of 477 Collins St, Melbourne
- >124,000 sqm leasing activity
  - 76,340 sqm investment portfolio
  - 48,070 sqm development pre-leases<sup>3</sup>
- Office leasing spreads of 5.0%, with average incentives of 19%
- Like-for-like growth: 2.5% office and 0.7% industrial
- \$78m of strategic industrial acquisitions<sup>4</sup>



## Major lease deals

Tenant	Asset	Sector	Area (sqm)
Deloitte	477 Collins St, VIC	Office	22,000
Ceva <sup>5</sup>	60 Wallgrove Rd, NSW	Industrial	18,970
Various	101 Miller St, NSW	Office	16,635
Westpac	275 Kent St, NSW	Office	15,715
Undisclosed <sup>5</sup>	664 Collins St, VIC	Office	7,100
Clarke Equipment	1-47 Percival Rd, NSW	Industrial	5,435
WPP	380 St Kilda Rd, VIC	Office	3,815

1. Net gain on fair value of investment properties divided by book value prior to revaluation. Excludes transaction costs for acquisitions.

2. Based on 100% end value. Calibre, Building 1 based on cost to date, asset to be revalued 2H17.

3. Includes 7,100 sqm secured post 31 Dec 16.

4. 274 Victoria Rd, Rydalmere and 36 Gow St, Padstow (settled Jan 17).

5. Secured post 31 Dec 16.



# Asset creation model important at this point of the cycle



**SUPERIOR RETURNS**

**7.1%**

**BLENDED YIELD ON COST**

**GROWING INCOME**

**40,210 sqm**

**AREA ADDED TO THE PORTFOLIO**

**2 Riverside Quay**

Value (100%)	\$225m
Ownership	50%
Cap rate	5.50%
Previous office NLA	Nil
NLA on completion	21,240 sqm
Occupancy <sup>1</sup>	100%
WALE	11.8 years

**Calibre, Building 1**

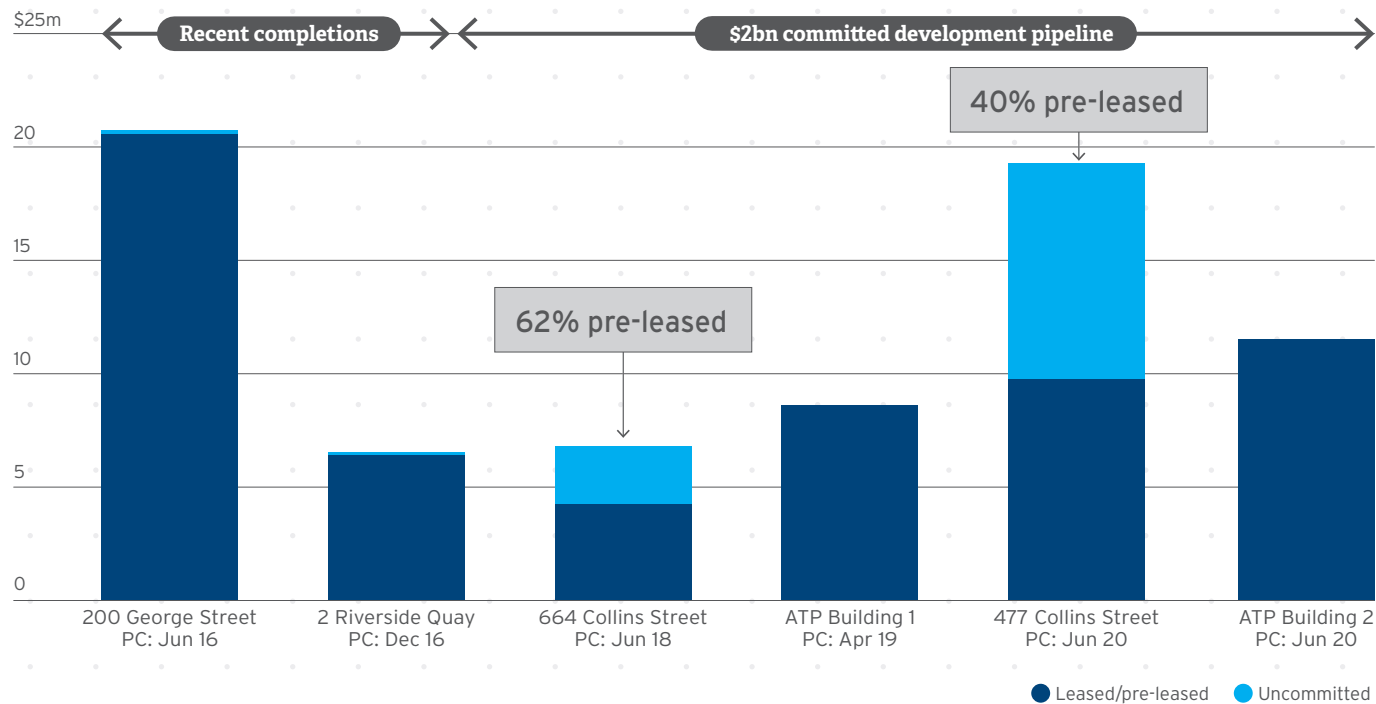
Value (100%)	\$23m <sup>2</sup>
Ownership	100%
Cap rate	6.50%
Previous NLA	Nil
NLA on completion	18,970 sqm
Occupancy	100%
WALE	4.0 years

1. Office occupancy.  
 2. Based on costs to date, asset to be revalued 2H17.

# Modern, resilient portfolio supported by future high quality income

- Recent completions and \$2bn committed development pipeline has the potential to deliver >\$70m of additional NOI by FY21<sup>1</sup>
  - FY17 NOI impacted by \$788m of asset sales in FY16
  - 2H17 NOI positively impacted by development completions 200 George St, 2 Riverside Quay and Calibre, Building 1

## Additional high quality income from office developments<sup>1</sup>



**COMMITTED DEVELOPMENT PIPELINE**  
**76%**  
**LEASED/ PRE-LEASED**

**>230,000 sqm**  
**LETTABLE AREA**

1. Based on 100% occupancy and 50% ownership, other than ATP at 33.3% ownership.



VICTORIA'S SECRET

Susan MacDonald,  
Head of Retail

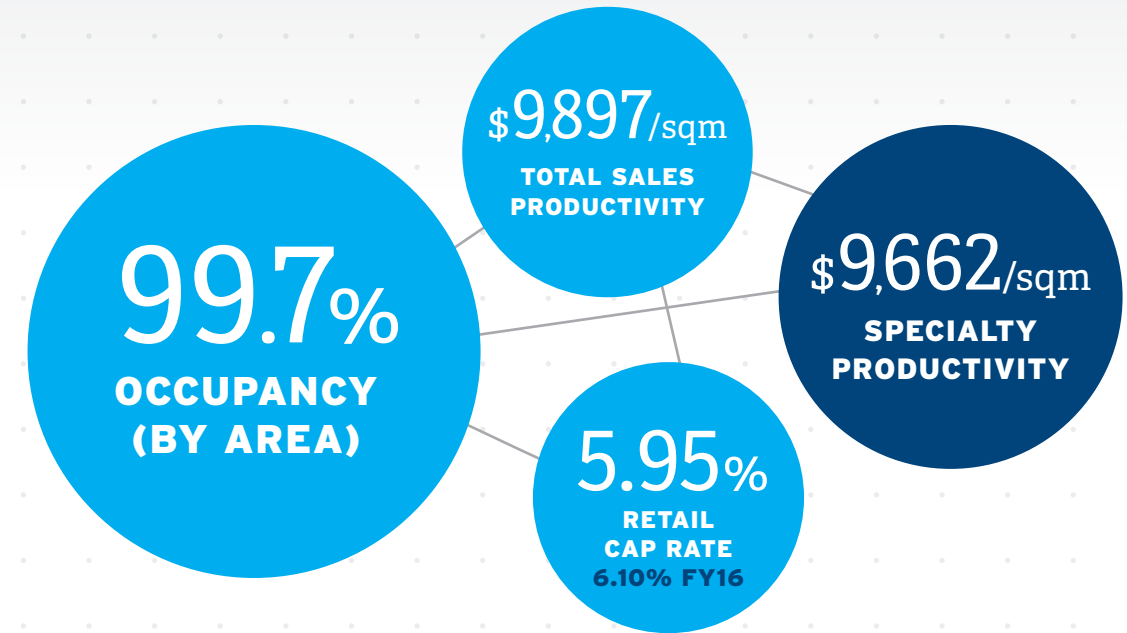
# RETAIL

PASSIONTREE  
VELVET

Bring a little Venice to your day and celebrate  
the best of what Europe has to offer.  
A world of edible luxury

## On track to achieve FY17 targets

- Completed >\$100m of developments across three assets
- Completed \$155m acquisition of East Village
- Net property income growth of 37%
- Maintained high occupancy and like-for-like growth of 3.2%
- Total comparable MAT growth of 4.1%
  - Includes growth in specialties of 3.5%
- Comparable specialty sales productivity up and specialty occupancy costs reduced 70bps to 14.6%
- 183 leasing deals across 19,000 sqm of GLA
  - Leasing spreads of 3.1%
- Net valuation uplift 1.2%<sup>1</sup>



### FY17 targets

- Increase sales productivity to \$10,000/sqm
- Occupancy >99%
- Leasing spreads >2%
- EBIT growth >25% on FY16

### Retail sales by category

	1H17 Total MAT	1H17 Comparable MAT growth	FY16 Comparable MAT growth
Supermarkets	\$1,055m	3.4%	3.9%
Discount Department Stores	\$247m	(1.2)%	5.4%
Mini-majors	\$495m	8.5%	9.6%
Specialties	\$1,095m	3.5%	4.2%
Other Retail	\$222m	5.6%	9.8%
<b>Total</b>	<b>\$3,114m</b>	<b>4.1%</b>	<b>5.4%</b>

1. Net gain on fair value of investment properties divided by book value prior to revaluation. Excludes transaction costs for acquisitions.



# Improving portfolio quality both organically and via selective acquisitions

Completed 1H17

INTRODUCED  
**37**  
NEW RETAILERS  
TO MIRVAC

**100%**  
LEASED ON  
COMPLETION

**~7%**  
BLENDED  
YIELD ON  
COST



RECOGNISED  
AS BEST  
NEW PRECINCT  
BY CONCRETE  
PLAYGROUND

TRAMSHEDS, SYDNEY

BROADWAY, SYDNEY

GREENWOOD, SYDNEY

→ FY18

→ FY19

→ Future pipeline



**~7%**  
YIELD ON  
COST

- \$19m development commenced Jan 17
- 54% pre-leased

BIRKENHEAD POINT, STAGE 1, SYDNEY



**~25,000** sqm  
FUTURE  
RETAIL ASSET

- Agreement to acquire a 50% interest in a future retail asset<sup>1</sup>
- Mirvac obtain management and leasing rights

SOUTH VILLAGE, SYDNEY



**>\$1bn**  
FUTURE  
PIPELINE

- 14 of 17 portfolio assets have repositioning or development opportunities

HARBOURSIDE, SYDNEY

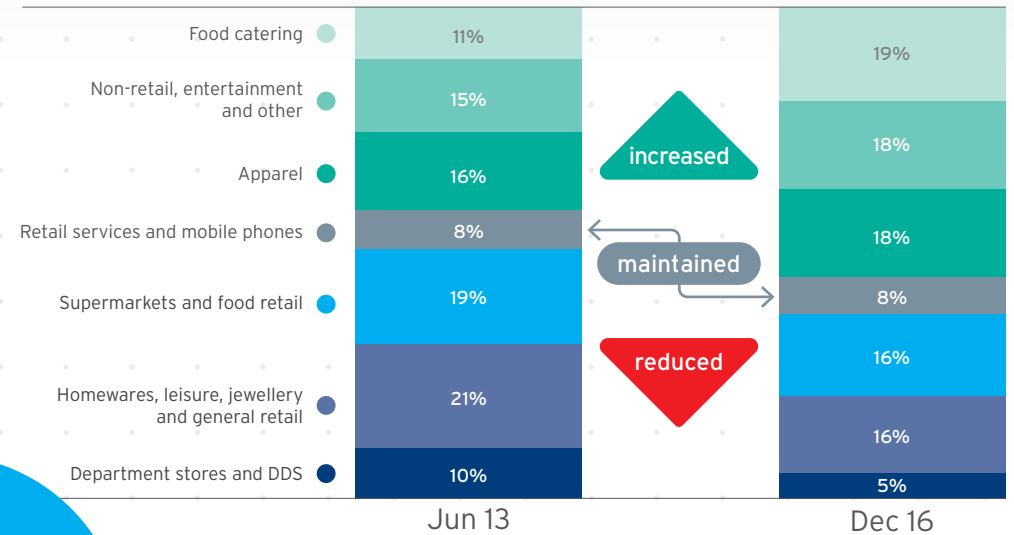
1. Price based on a 6.0% capitalisation rate of leased income on completion.



# Defensive earnings driven by urban footprint and retail composition

- High quality assets in catchments with strong fundamentals expected to support outperformance
  - 64% of portfolio weighted to Sydney
  - 70% of portfolio weighted to inner/middle ring areas
- Retail mix supports continued customer demand
  - Reduced weighting to DDS and supermarkets
  - Increased experiential dining offer to reflect trend as an emerging anchor
  - Non-retail and entertainment key categories, as centres offer more than just shopping
  - Upweight to higher quality and international fashion has seen specialty apparel productivity increase by 44% since Jun 13

## Strategically evolving retail mix for future growth

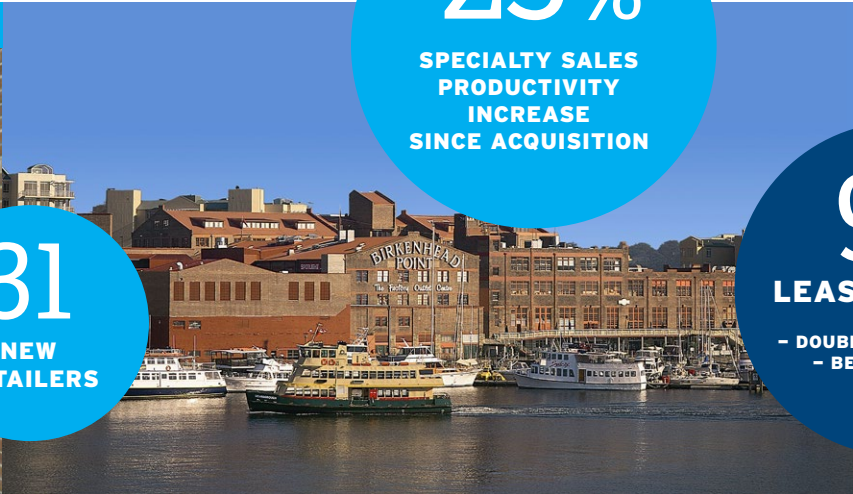


**23%**  
 SPECIALTY SALES  
 PRODUCTIVITY  
 INCREASE  
 SINCE ACQUISITION

**31**  
 NEW  
 RETAILERS

**94**  
 LEASING DEALS  
 - DOUBLE DIGIT SPREADS  
 - BELOW AVERAGE INCENTIVES

**CUSTOMER INITIATIVES**  
 - WIFI  
 - SHOPPER HOPPER  
 - UNION PAY





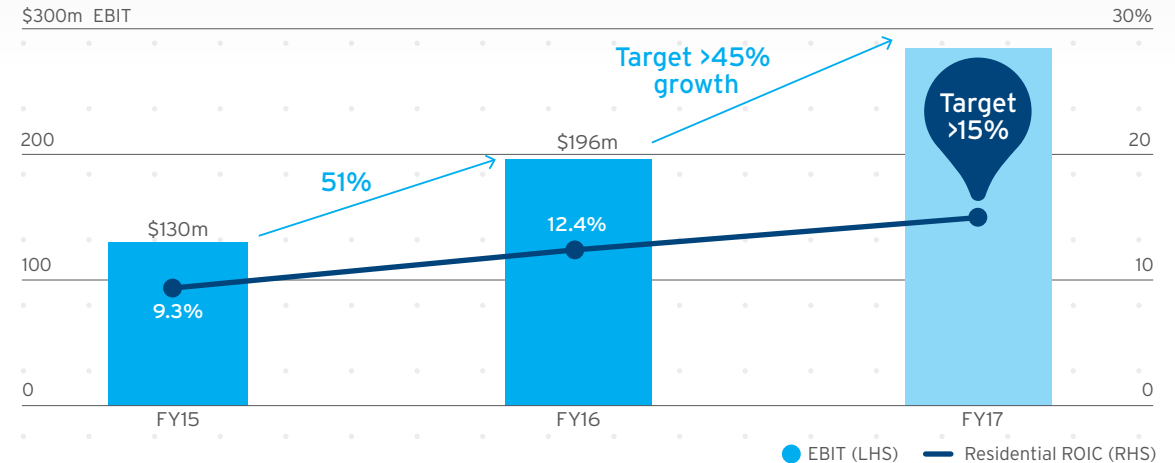
Brett Draffen,  
CIO and Acting Head of Residential

# RESIDENTIAL

# FY17 Residential earnings expected to be up >45% on pcp with ROIC >15%

- Expect to achieve >45% Residential earnings growth in FY17
- On track to achieve >3,300 lot settlements (>15% growth)
  - Completed 977 settlements in 1H17
    - 1H17 settlements behind expectations due to planning and construction delays including Bondi, Tullamore, Gledswood Hills
    - 173 settlements completed in Jan 17
- 1H17 gross margins of 20% (in line with through-cycle target 18-22%) and EBIT margin of 14.9%
  - FY17 margins expected to be broadly in line with FY16, with higher margin projects skewed to 2H17
- 93% of expected FY17 Residential EBIT secured
  - 95% of lot target secured at major projects

## Strong residential performance



## FY17 major EBIT contributors

Apartment	FY17 lot target	% secured	Masterplanned communities	FY17 lot target	% secured
1 Moreton Bondi, NSW	190	100%	1 Tullamore, VIC	164	100%
2 Waterfront, Unison, QLD	272	92%	2 Brighton Lakes, NSW	130	100%
3 Yarra's Edge, VIC <sup>1</sup>	143	100%	3 Gainsborough Greens, QLD	340	91%
4 Green Square, NSW <sup>2</sup>	174	100%	4 Woodlea, VIC	647	89%
5 Harold Park, NSW <sup>3</sup>	67	100%	5 Gledswood Hills, NSW	140	100%

**95% SECURED**

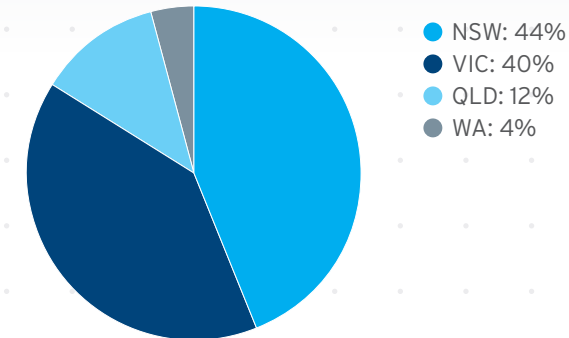
1. Tower 10.  
2. Ebsworth.  
3. Precinct 4.



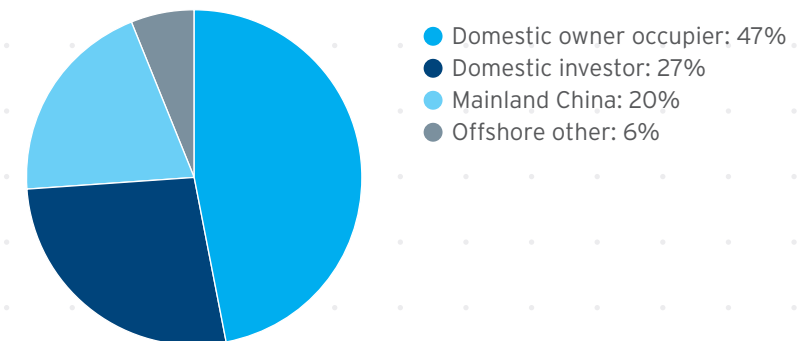
# High quality product supports settlement profile

- Secured a record \$3.1bn of pre-sales
- Settlements supported by well-priced, well-located product
  - 84% weighted to Sydney and Melbourne
- 2% default rate to 31 Jan 17
  - Average price \$675k per lot
  - Across MPC and apartments in Sydney, Melbourne and Brisbane
- Over 70% defaults re-sold with financial upside
  - Remaining recently marketed for resale
- Prudently managing our default risk
  - Pro-active and early settlement management
  - FY17 lot target includes contingency for settlement delays
  - Maintain aggregate FIRB pre-sales exposure below 30% (1H17: 26%)
  - Internal approval processes and limits

**\$3.1bn pre-sales by geography**



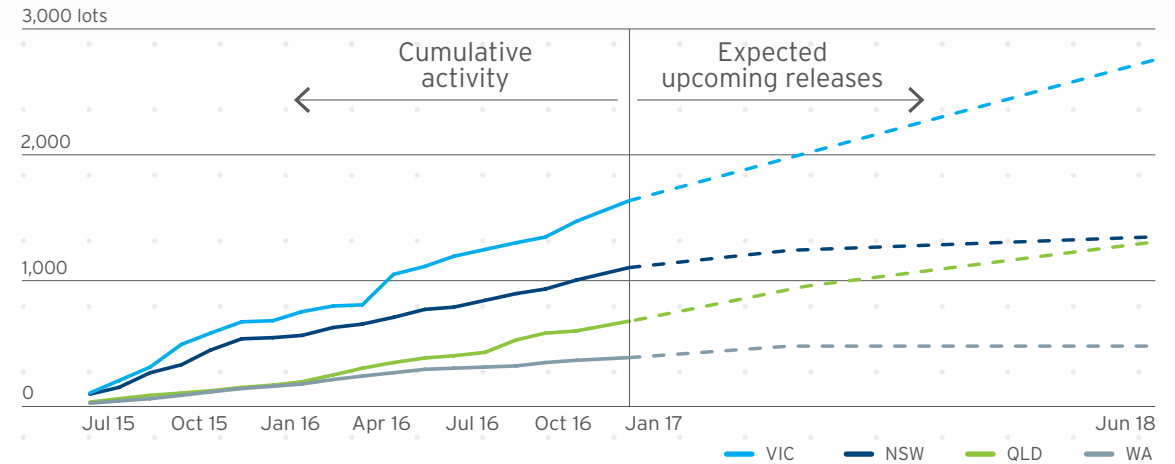
**\$3.1bn pre-sales by buyer profile**



# Strong momentum of MPC activity supports increased EBIT contribution

- Strong MPC sales momentum expected to continue, supported by the release of >2,000 MPC lots over the next 18 months, driven by Melbourne projects
- Launch of new project Donnybrook in Melbourne
- Continued releases at existing strong performing projects including Tullamore and Woodlea, Melbourne, Alex Ave, Sydney and Gainsborough Greens, Brisbane
- Residential EBIT contribution from MPC expected to increase to an average of 57% between FY17-19

## MPC momentum

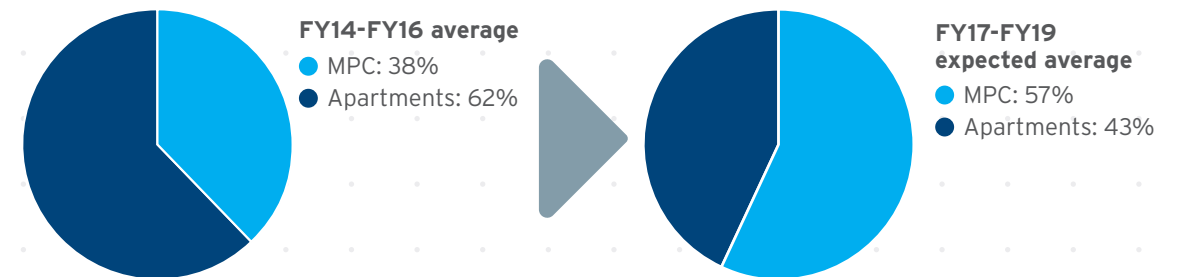


## Donnybrook, Melbourne



Artist's impression

## Residential EBIT contribution





# Committed apartment exposure substantially pre-sold

\$1.1bn capital invested in apartment projects with 78% relating to committed projects

## Committed exposure

### NSW

- Harold Park, Precinct 5
- Bondi, Moreton
- Green Square, Ebsworth & Ovo
- St Leonards
- Waterloo



### VIC

- Yarra's Edge, Tower 10
- The Eastbourne



### QLD

- Waterfront, Unison
- Hope St, Art House & Lucid
- Ascot Green, Tower A



### WA

- Leighton Beach, Meridian & Prima
- Claremont, Grand Stand & Reserve

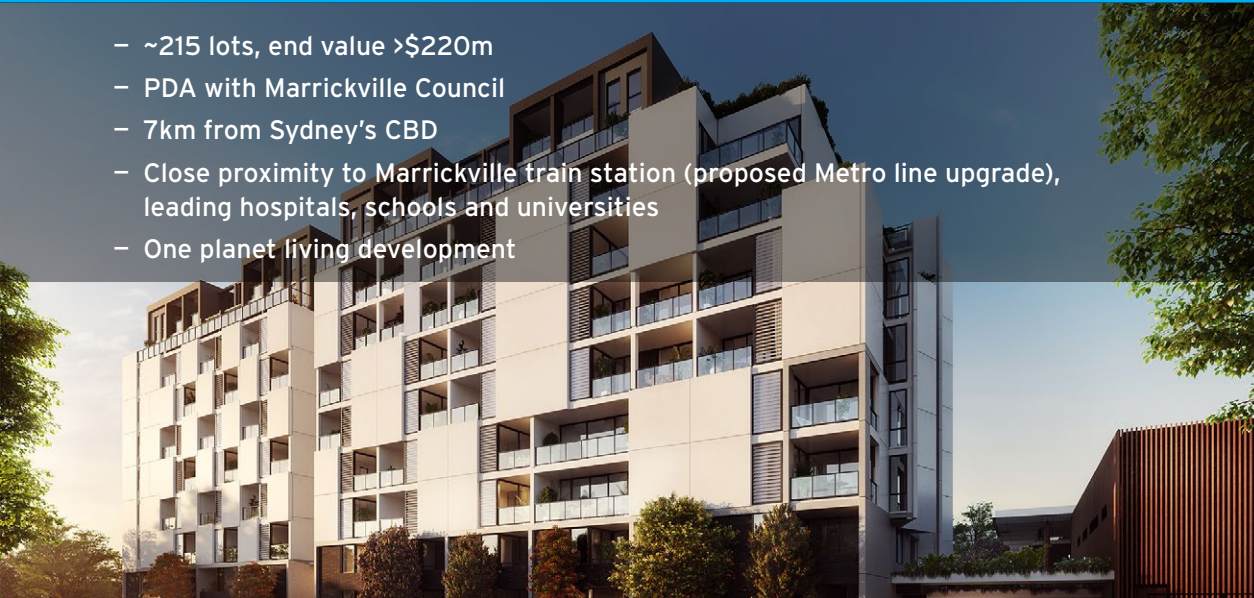


**DELIVERING  
EARNINGS  
TO FY21**

## 2H17 major apartment releases

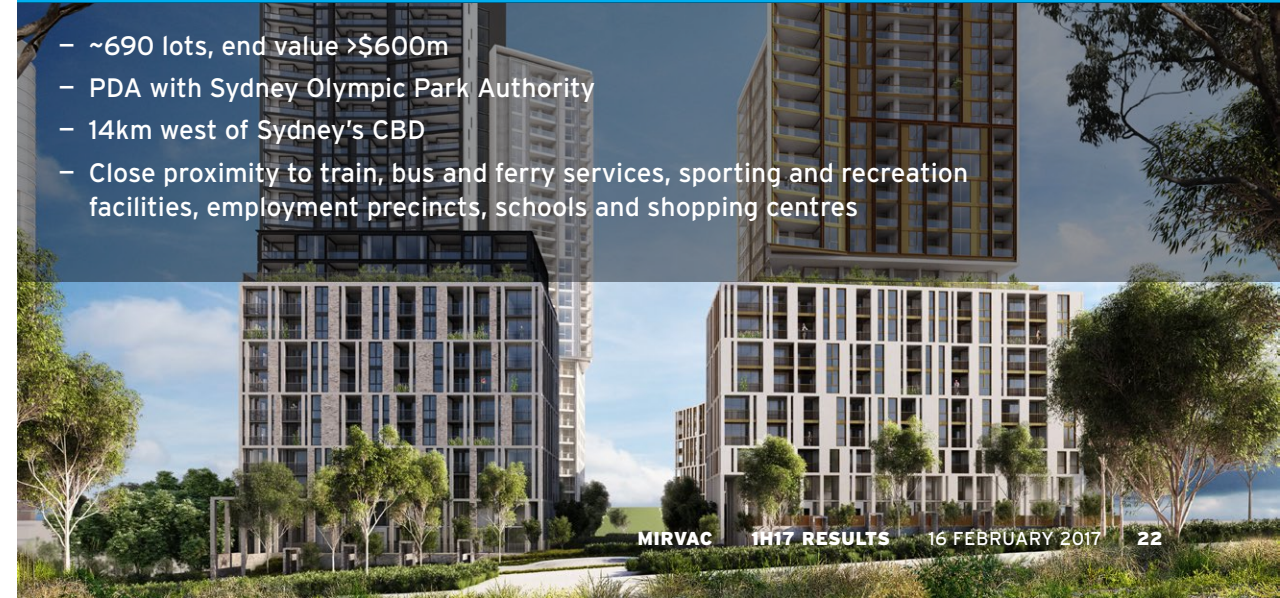
### Marrickville, Sydney

- ~215 lots, end value >\$220m
- PDA with Marrickville Council
- 7km from Sydney's CBD
- Close proximity to Marrickville train station (proposed Metro line upgrade), leading hospitals, schools and universities
- One planet living development



### Sydney Olympic Park, Sydney

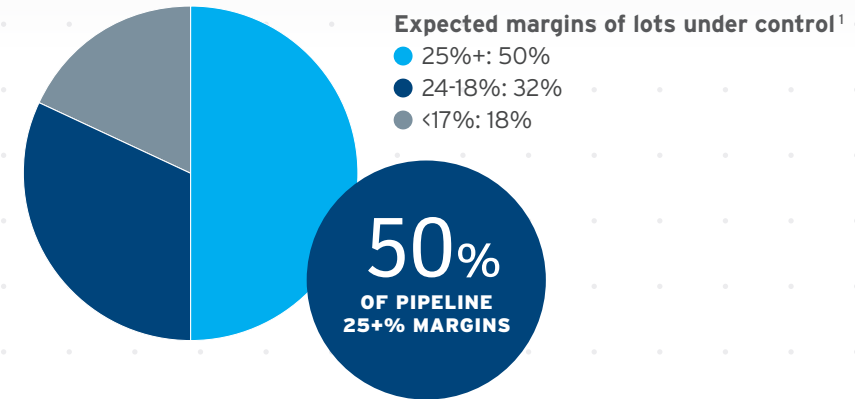
- ~690 lots, end value >\$600m
- PDA with Sydney Olympic Park Authority
- 14km west of Sydney's CBD
- Close proximity to train, bus and ferry services, sporting and recreation facilities, employment precincts, schools and shopping centres



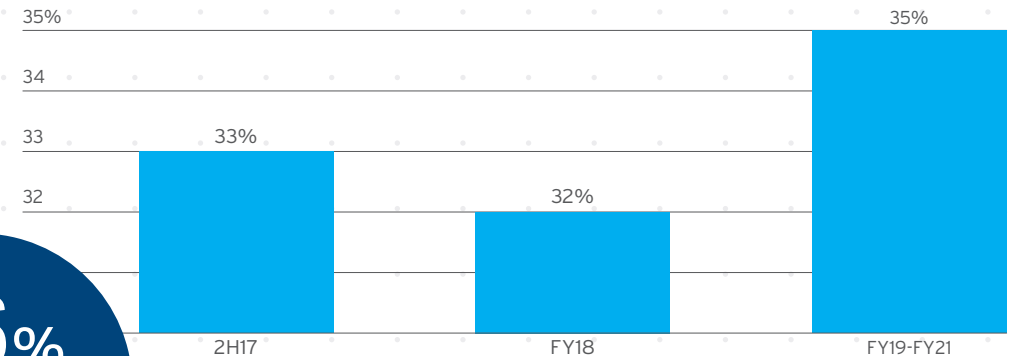
# High quality pipeline to continue to add value

- >31,000 lot pipeline supports above through-cycle target gross margins (18%-22%) in the near term
  - 50% of lots have expected margins greater than 25%
  - MPC pipeline weighted to Melbourne
  - Apartment pipeline weighted to Sydney
- Embedded margin secured via \$3.1bn pre-sales will continue to deliver value into FY21
  - >4,900 lots pre-sold across 28 projects
  - 53% apartments / 47% MPC
  - 26% average project margin across pre-sold lots
  - Managing profitability with ~80% construction trade coverage

## High quality residential pipeline



## \$3.1bn pre-sales expected settlement profile



1. Includes gross margin from JVA and Mirvac managed funds.



Susan Lloyd-Hurwitz,  
CEO and Managing Director

# SUMMARY AND GUIDANCE



# High quality income and growth underpinned by urban strategy

## Urban Strategy

### Secure yield

- \$8.7bn modern investment portfolio
- High portfolio occupancy
- Long average lease terms
- Embedded rent growth

**POTENTIAL  
TO DELIVER**

**9%+**

**3 YEAR AVERAGE  
GROUP ROIC**

### Disciplined growth

- Proven development track record
- Superior returns
- Highly visible residential cashflows
- High quality pipeline

**Clear and focused strategy will deliver attractive and stable investor returns**

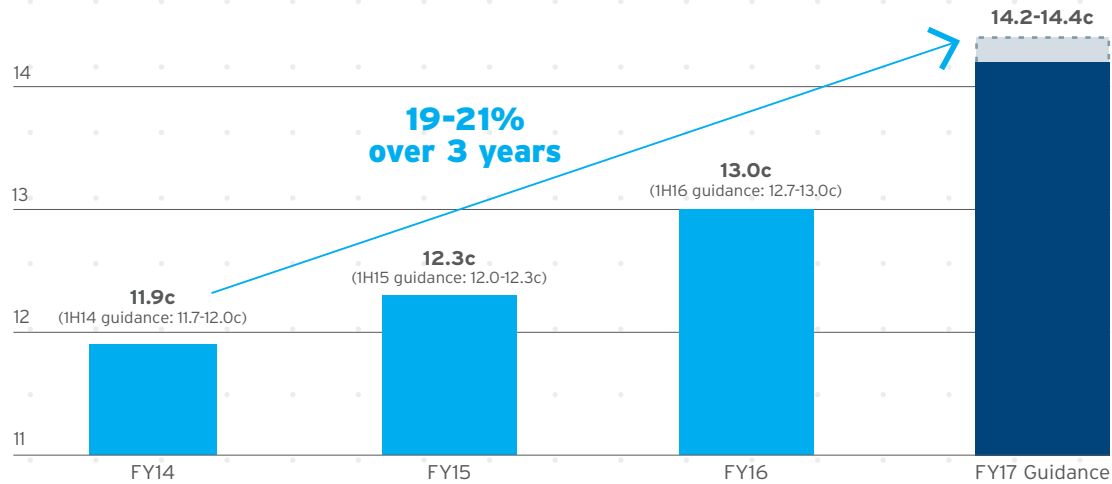


# Well positioned to deliver on our FY17 promises

**FY17 EPS**  
**9-11% GROWTH**  
ON FY16

## Operating EPS

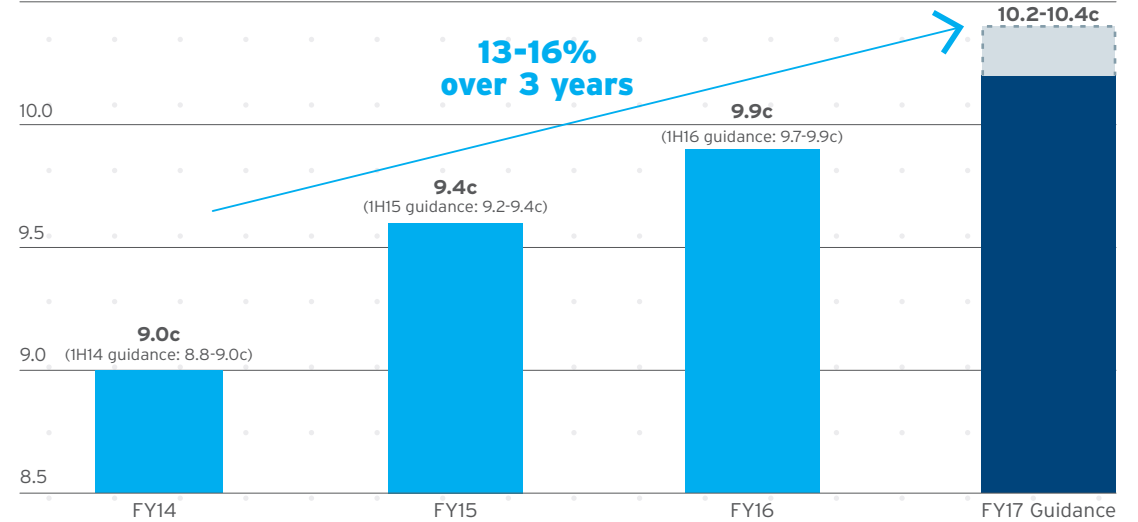
15 cents



**FY17 DPS**  
**3-5% GROWTH**  
ON FY16

## DPS

10.5 cents



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**THANK**  
YOU

INDUSTRIAL

RETAIL

OFFICE

RESIDENTIAL

**EVERYTHING'S**  
connected